PRECISION TSUGAMI CHINA

PRECISION TSUGAMI (CHINA) CORPORATION LIMITED 津上精密機床(中國)有限公司

2020

Interim Results Presentation
12 November 2020

Disclaimer

NOT FOR DISTRIBUTION, DIRECTLY OR INDIRECTLY, IN OR INTO THE UNITED STATES, CANADA, JAPAN OR ANY JURISDICTION WHERE SUCH DISTRIBUTION IS NOT PERMITTED UNDER THE LAW OF THAT JURISDICTION

This document has been prepared by Precision Tsugami (China) Corporation Limited (the "Company") solely for use at this presentation to the research analysts and for information purposes only. The information relating to the Company, its subsidiaries and affiliates, and their respective businesses and assets contained in this document has not been independently verified. This document does not purport to provide a complete description of the matters to which it relates. No reliance shall be made in relation to the information contained in this document. No representation, warranty or undertaking, or implied, is or will be made in relation to, and no responsibility or liability (including, without limitation, any liability in negligence) is or will be accepted by the Company and BOCI Asia Limited (the "Bank"), or any of their shareholders, directors, officers, employees, affiliates, advisors or representatives as to, or in relation to, this document or the accuracy, fairness, reasonableness, correctness, or completeness of the information or opinions contained herein or any other information or opinions, whether written or oral, made available to any interested party or its advisors and any liability for any loss howsoever arising from any use of this document or its contents or otherwise arising in connection with this document therefore is hereby expressly disclaimed. The information (including, without limitation, all estimates, forecasts, projections, expectations and opinions contained in this presentation is subject to change without notice, may not contained in this presentation or the information are based on various estimates and assumptions and are subject to significant uncertainties and contingencies and are necessarily speculative in nature. The information should be considered in the context of the circumstances prevailing at the time and has not been, and may not be, updated to reflect material developments which may occur after the date of the presentation. One or more of the estimates or assumpt

This presentation contains forward-looking statements that may be identified by their use of words like "plans", "expects", "will", "anticipates", "believes", "intends", "depends", "projects", "estimates" or other words of similar meaning and that involve assumptions, risks and uncertainties. Such forward-looking statements are based on certain assumptions and expectations of future events regarding the Company's present and future business strategies and the environment in which the Company will operate, and must be read together with those assumptions. The Company does not guarantee that these assumptions and expectations are accurate or will be realized. Actual future performance, outcomes and results may differ materially from those expressed in such forward-looking statements as a result of a number of risks, uncertainties and assumptions. Although the Company believes that such forward-looking statements are based on reasonable assumptions, it can give no assurance that such expectations will be met. None of the Company, the Bank, the joint bookrunners, any of their respective affiliates, directors, officers, employees, agents, advisors and representatives assumes any responsibility to update forward-looking statements or to adapt them to future events or developments.

This document does not constitute or form part of, and should not be construed as, an offer to sell or issue or a solicitation or invitation of an offer to purchase or subscribe for any securities of the Company nor shall there be any sale of such securities in any state or country in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such state or country. Public offering of securities to be made in the United States must be made by means of a prospectus that may be obtained from the issuer or the selling security holder and that contains detailed information about the issuer, its management statements. No securities of the Company have been, or will be, registered under the US Securities Act of 1933, as amended (the "US Securities Act") or the securities laws of any state or other jurisdiction of the United States and may not be offered or sold within the United States, except pursuant to a registered offering in compliance with or pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the US Securities Act and the applicable securities laws of any state or other jurisdiction of the United States. In Hong Kong, no securities of the Company may be offered to the public unless a prospectus in connection with the offering for sale or subscription of such securities has been authorized by The Stock Exchange of Hong Kong Limited for registration by the Registrar of Companies in Hong Kong under the provisions of the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Cap.32 of the Laws of Hong Kong), and has been so registered. No part of this document shall form the basis of or be relied upon in connection with any contract, commitment or investment decision in relation thereto. Any decision to purchase any securities of the Company in any offering for sale, distribution or subscription (as the case may be) in the United States, Hong Kong or anywhere else should be made solely on th

This document must not be copied, reproduced, distributed or passed, in whole or in part, to any other person, directly or indirectly, whether within or outside your organization or firm, at any time, by any medium, in any form, for any purpose without the prior written consent of the Company and the Bank. Unauthorized copying or reproduction, or redistribution of this document of any information contained herein to any person are strictly prohibited.

No part of this document may be distributed, reproduced, taken or transmitted into the United States, Canada or Japan, or to any resident thereof. Any failure to comply with these restrictions may constitute a violation of the relevant securities laws. The distribution of the document in other jurisdictions may be restricted by law, and persons into whose possession the document come should inform themselves about, and observe, any such restrictions and be solely responsible for any consequences arising from any such violation. The document is not directed to, or intended for distribution to or use by, any person or entity that is a citizen or resident in any jurisdiction where such distribution or use would be contrary to law or regulation or which would require any registration or licensing within such jurisdiction.

You acknowledge and represent to the Company and the Bank that you are a professional investor, have the knowledge, experience and capability to conduct your own assessment of the Company and its securities and that you have conducted and will conduct your own investigation with respect to the Company and its securities and have obtained or will obtain your own independent advice relating to any investment in the securities of the Company.

By accepting delivery of this document or the information contained herein, you are deemed to represent to the Company and the Bank, and their shareholders, directors, officers, employees, agents, affiliates, advisors and representatives, that you are and any person you are representing, if any, a person outside the United States within the meaning of Regulation S under the US Securities Act, or a professional investor within a category of person described in the Securities and Futures (Professional Investor) Rules (Chapter 571D of the Laws of Hong Kong).

By accepting delivery of this document or the information contained herein, you are agreeing that (i) you have read and agree to comply with the requirements of this disclaimer; (ii) you will maintain absolute confidentiality regarding this document and the information contained herein; and (iii) you will not make direct contact with (a) the Company's customers, partners or subcontractors; (b) any governmental, administrative or regulatory bodies which supervise or regulate the Company; or (c) employees of the Company in order to seek non publicly available information of the Company.

Content

O1 Interim Results Summary

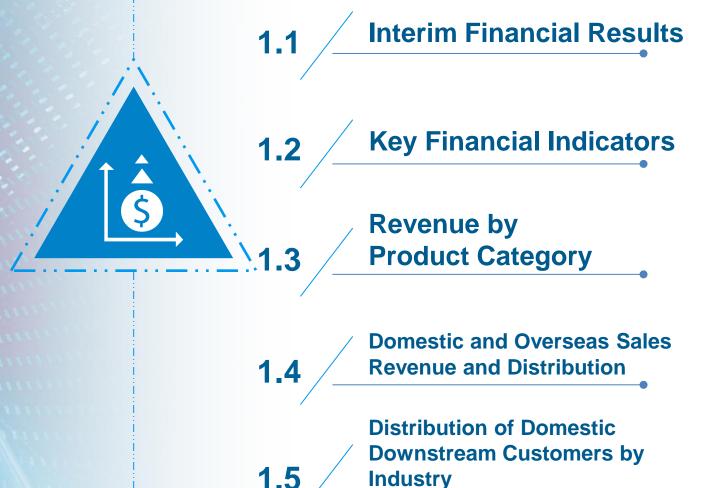
02 Interim Business Review

03 Appendix

01

Interim Results Summary

(April to September 2020)



1.1 Interim Financial Results

- Sales revenue grew 28.2% year-on-year to RMB1.38 billion;
- Net profit was RMB150 million, and earnings per share was RMB0.39, a growth of 50.0% from the last corresponding period.

For the six months ended 30 Sep (Unit: RMB'000)

No.	ltem	1H FY2019	1H FY2020	1H FY2021	YoY Increase /(Decrease) (%)
1	Sales Revenue	1,642,510	1,075,854	1,378,832	28.2%
2	Gross Profit (Gross Profit Margin)	413,528 (25.2%)	234,775 (21.8%)	320,620 (23.3%)	36.6%
3	Operating Profit (Operating Profit Margin)	280,409 (17.1%)	138,650 (12.9%)	214,635 (15.6%)	54.8%
4	Net Profit (Net Profit Margin)	219,309 (13.4%)	100,744 (9.4%)	148,358 (10.8%)	47.3%
5	Earnings per Share (RMB)	0.58	0.26	0.39	50.0%

1.2 Key Financial Indicators

1. Safety	1H 2020	FY 2020	1H 2021
1.1 Current Ratio: (Current Assets ÷ Current Liabilities)	3.5	3.2	2.9
1.2 Quick Ratio ((Current Assets – Inventories) ÷ (Current Liabilities))	2.0	1.8	1.9
1.3 Assets-to-Liabilities Ratio ((Total Liabilities ÷ Total Assets) × 100%)	22.1%	23.9%	28.2%

2. Revenue	1H 2019	1H 2020	1H 2021
2.1 Return on Equity (ROE) ((Net Profit ÷ Net Assets) × 100%)	16.5%	7.0%	9.5%
2.2 Return on Assets (ROA) ((Net Profit ÷ Total Assets) × 100%)	10.7%	5.4%	6.8%

3. Cash Flow (RMB'000)	1H 2019	1H 2020	1H 2021
3.1 Net Cash Flow Generated from Operating Activities (Note 1)	20,369	2,195	98,873
3.2 Cash and Cash Equivalents	227,511	213,706	349,998
3.3 Current account ratio ((current income / current expense) x100%)	101%	100%	109%

Note 1: During the period, cash generated from operating activities increased along with profit and payables.

4. Capital Turnover	1H 2019	1H 2020	1H 2021
4.1 Average Inventory Turnover Days (Note 2)	78	135	103
4.2 Average Turnover days of Trade and Bills Receivables	76	83	73
4.3 Average Turnover days of Trade and Bills Payables	74	70	61

Note 2: During the period, average inventory turnover days shortened due to lower inventory, higher sales and longer inventory turnover days.

1.3 Revenue by Product Category

During the period under review, demand for the Group's CNC high precision machine tools
increased driven by the rising demand from 3C, construction machinery and automation industries.

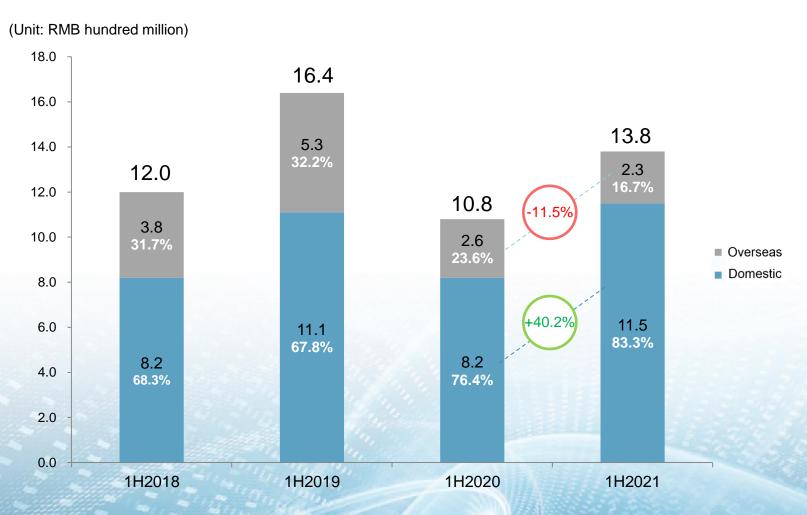
(Unit: RMB'000)

Model	1H FY2019	Proportion (%)	1H FY2020	Proportion (%)	1H FY2021	Proportion (%)	YoY Increase/(De crease) (Amount%)
1. Precision Lathes	1,427,079	86.9%	913,581	84.9%	1,191,741	86.5%	30.4%
2. Precision Machining Centres	51,228	3.1%	79,963	7.4%	92,519	6.7%	15.7%
Precision Grinding Machines	86,430	5.3%	40,520	3.8%	47,070	3.4%	16.2%
4. Precision Thread Rolling Machines	7,936	0.5%	4,721	0.4%	5,831	0.4%	23.5%
5. Others*	69,837	4.2%	37,069	3.5%	41,671	3.0%	12.4%
Total	1,642,510	100%	1,075,854	100%	1,378,832	100%	28.2%

^{*}Others: includes revenue from sales of parts and after-sales service

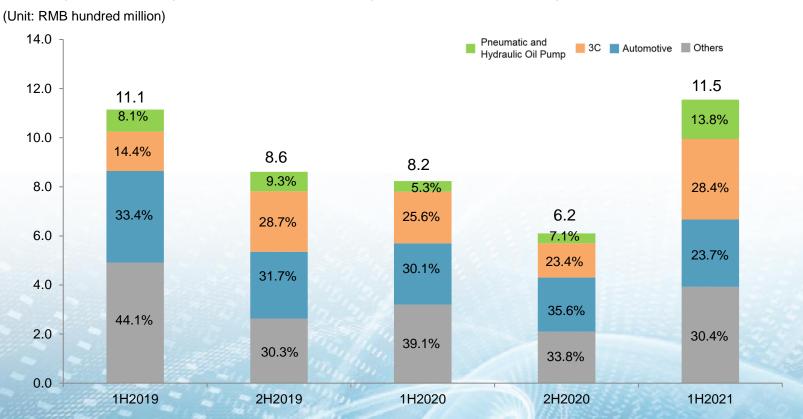
1.4 Domestic and Overseas Sales Revenue and Distribution

- Domestic sales grew 40.2% year-on-year to a record high of RMB1.15 billion, accounting for 83.3% of total sales;
- Affected by the pandemic, overseas sales dropped from the last corresponding period.



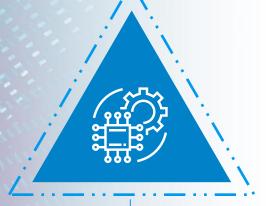
1.5 Distribution of Domestic Downstream Customers by Industry

- Benefitting from strong market demand in domestic 3C industry, sales increased by 57.8% yearon-year and its proportion of sales remained high;
- Sales of pneumatic and hydraulic oil pump industry surged 268.2% year-on-year and its proportion of sales also increased notably;
- The automotive industry achieved year-on-year sales value growth of 1.8%, in which the new energy vehicle segment sales achieved significant year-on-year growth.



02

Interim Business Review



2.1 Progress of new model promotion

2.2 Construction of new Anhui plant

Implementation of improvement proposals

2.4 Stable Dividend Payout Policy

2.1 Progress of new model promotion

Model	Launch Time	Promotion Progress
BM163- Ⅲ	July 2019	Expands into high precision smartphone lens gasket market and becomes one of the top optical lens enterprises in China by capitalizing on ultra high performance capability.
S205A	October 2019	Leverages its high rigidity and special cutting advantages, receiving positive feedbacks from customers and possessing an edge in key product competition with major competitors.





S205A

2.2 Construct New Plant in Anhui

- Completion of new plant construction in Anhui;
- Installation of equipment at molding workshops, which is expected to commence production in April 2021;
- Expect to provide 18,000 tons of tool castings annually.



Photo of new Anhui plant site



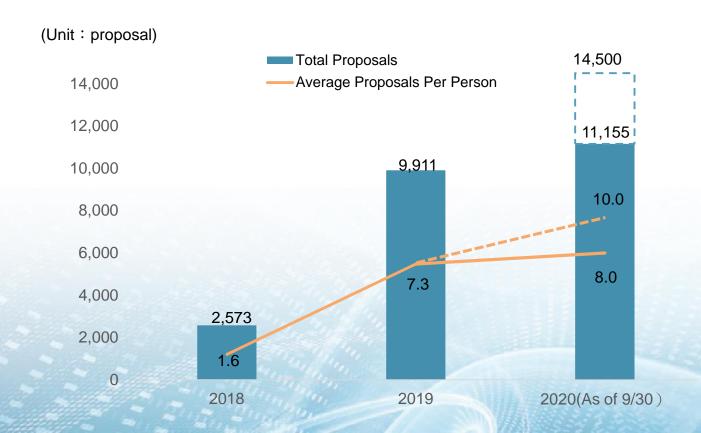
Molding Workshops Equipment Installation



Main entrance

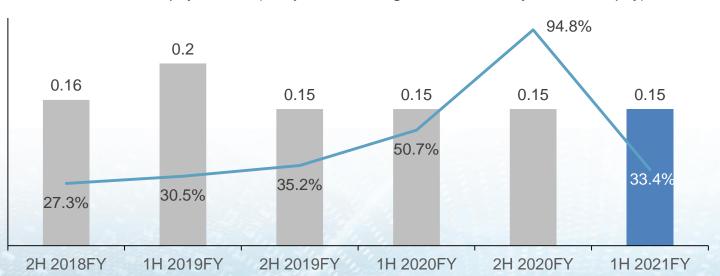
2.3 Implementation of improvement proposals

- Active participation by all staff in improvement proposal activities, are an effective method for the Company to reduce costs and improve efficiency, and it is also a source of strength for the company's growth;
- As of 30 September 2020, 11,155 proposals and 8.0 proposals per person were recorded, both at historical high.



2.4 Stable Dividend Payout Policy

- The Company strives for both sales revenue and market share growth, creating investment gains for shareholders through organic growth;
- Despite the unsatisfactory sales revenue in FY2020, the Company opt on a stable dividend payment;
- Dividend of HKD0.15 per share paid in the first half of FY2021.
 - Dividend per share (HKD)
 - —Dividend payout ratio (*subject to exchange rates on the day of dividend pay)





Appendix

Appendix I. Consolidated Statement of Profit or Loss and Other Comprehensive Income

Interim Period Ended 30 September

No.	(RMB'000)	FY2019 Interim	FY2020 Interim	FY2021 Interim
1	Revenue	1,642,510	1,075,854	1,378,832
2	Cost of Sales	(1,228,982)	(841,079)	(1,058,212)
3	Gross profit	413,528	234,775	320,620
4	Other income and gains	13,696	12,046	9,421
5	Selling and distribution expenses	(61,772)	(54,672)	(59,108)
6	Administrative expenses	(71,347)	(41,453)	(46,877)
7	Impairment losses on financial assets	-	(4,544)	(5,553)
8	Other operating expenses	(1,250)	(549)	(529)
9	Finance costs	-	(49)	(956)
10	Profit before tax	292,855	145,554	217,018
11	Income tax expense	(73,546)	(44,810)	(68,660)
12	Profit and total comprehensive income for the year	219,309	100,744	148,358
13	Profit attributable to equity holders of the Company	0.58	0.26	0.39

Appendix II. Consolidated Statement of Financial Position

No.	(RMB'000)	FY2020 Interim	FY2020	FY2021 Interim
1.	Property, plant and equipment	437,194	452,116	455,253
2.	Right-of-use assets	-	45,590	44,572
3.	Other Intangible assets	4,068	3,592	3,165
4.	Deferred tax assets	10,970	10,416	11,823
5.	Total non-current assets	498,555	511,714	514,813
6.	Inventories	610,187	618,849	588,075
7.	Trade and notes receivables	498,577	437,789	673,501
8.	Prepayments, other receivables and other assets	24,166	18,987	36,028
9.	Pledged deposits	12,123	17,088	15,712
10.	Financial assets at fair value through profit or loss	25,000	120,000	-
11.	Cash and cash equivalents	213,706	205,010	349,998
12.	Total current assets	1,383,759	1,417,723	1,663,314
13.	Total assets	1,882,314	1,929,437	2,178,127
14.	Trade and notes payables	270,091	297,185	420,628
15.	Other payables and accruals	90,825	122,053	127,520
16.	Tax payable	22,819	12,030	24,929
17.	Lease liabilities due within one years	1,587	1,560	1,445
18.	Provision	7,120	6,344	6,650
19.	Total current liabilities	392,442	439,172	581,172
20.	Lease liabilities	1,433	1,427	954
21.	Deferred income tax liabilities	4,603	2,075	13,355
22.	Other liabilities	3,700	4,900	6,100
23.	Deferred income	13,000	13,000	13,000
24.	Total non-current liabilities	22,736	21,402	33,409
		,	, -	,
25.	Total liabilities	415,178	460,574	614,581
26.	Issued capital	320,312	320,312	319,996
27.	Treasury shares			(1,014)
28.	Reserves	1,146,824	1,149,298	1,244,564
29.	Total equity	1,467,136	1,468,863	1,563,546
30.	Total liabilities and equity	1,882,314	1,929,437	2,178,127

Appendix III. Consolidated Statement of Cash Flows

		Interim Period Ended 30 Septemb		
No.	(RMB'000)	FY2019 Interim	FY2020 Interim	FY2021 Interim
	Cash flows from operating activities			
1.	Profit before tax	292,855	145,554	217,018
	Adjustment for:			
2.	Finance costs	-	49	956
3.	Interest income	(1,969)	(2,791)	(6,587)
4.	Provision/(reversal) for impairment of trade receivables	36	(35)	351
5.	Reversal for impairment of prepayments, other receivables and other assets	-	(27)	(3)
6.	Provision for impairment of financial assets at fair value through other comprehensive income	-	4,606	5,205
7.	Net gain on disposal of items of property, plant and equipment	317	(159)	(5)
8.	Depreciation of property, plant and equipment	20,838	22,632	21,680
9.	Recognition of prepaid land lease payments	519	-	-
10.	Depreciation of right-of-use assets	-	1,341	1,321
11.	Amortization of intangible assets	371	469	474
12.	Adjusted profit before tax	312,967	171,639	240,410
13.	Decrease in pledged deposits for notes payable	(7,841)	2,504	1,376
14.	Decrease in inventories	(99,688)	37,116	30,774
15.	Increase in trade and notes receivables	(161,893)	(1,618)	(241,268)
16.	Increase in prepayments, other receivables and other assets	900	(11,144)	(16,954)
17.	Increase/(decrease) in trade and notes payables	95,711	(114,755)	123,443
18.	Decrease in other payables and accruals	(121,213)	(13,751)	(3,611)
19.	Increase in other liabilities	-	-	1,200
20.	Increase/(decrease) in contract liabilities	58,999	(24,800)	9,078
21.	Increase/(decrease) in provision	2,637	(5,671)	306
22.	Cash generated from operations	80,579	39,500	144,574
23.	Income taxes paid	(60,210)	(37,305)	(45,881)
24.	Net cash flows from operating activities	20,369	2,195	98,873

Appendix III. Consolidated Statement of Cash Flows (Cont'd)

		Interim Period Ended 30 September		
No.	(RMB'000)	FY2019 Interim	FY2020 Interim	FY2021 Interim
	Cash flows from investing activities			
25.	Interest received	1,969	2,791	6,587
26.	Purchases of items of property, plant and equipment	(52,903)	(114,092)	(24,989)
27.	Proceeds from disposal of financial assets at fair value through profit or loss	-	-	120,000
28.	Proceeds from disposal of items of property, plant and equipment	585	518	177
29.	Purchase of financial assets at fair value through profit or loss	-	(25,000)	-
30.	Purchase of intangible assets	(631)	(601)	(47)
31.	Purchase of prepaid land lease payments	(10,613)	-	-
			(
32.	Net cash flows used in investing activities	(61,593)	(136,384)	101,728
33.	Cash flows from financing activities Repurchase of shares	-	-	(2,532)
34.	Dividends paid	(53,025)	(51,289)	(51,143)
35.	Interest paid	-	(49)	(956)
36.	Principal portion of lease payments	-	(1,042)	(982)
37.	NET CASH FLOWS USED IN FINANCING ACTIVITIES	(53,025)	(52,380)	(55,613)
38.	NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	(94,249)	(186,569)	144,988
39.	Cash and cash equivalents at beginning of period	321,760	400,275	205,010
40.	CASH AND CASH EQUIVALENTS AT END OF PERIOD	227,511	213,706	349,998
44	ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS	227 544	242 700	240.000
41.	Cash and cash equivalents	227,511	213,706	349,998

